Dear Army Leaders,

Field Manual 3-0 is the Army's first update to our capstone doctrine since September 11, 2001, and reflects six years of wartime experience in an increasingly complex global security environment. Although it has been vetted with groups of your peers in schools and in the field, I encourage you to read, study and reflect on it—measuring it against your experiences. The manual is located at http://www.army.mil/fm3-0.pdf.

One of the principal challenges the Army faces is regaining our traditional edge at fighting conventional wars while retaining what we have learned in Afghanistan, Iraq and elsewhere. FM 3-0 provides the operational concept for achieving this goal.

As you read this manual, I ask you to focus and reflect on five key elements of the doctrine:

- The description of the complex environment where operations are increasingly conducted "among the people;"
- The operational concept for full spectrum operations where commanders simultaneously employ offensive, defensive and stability (or civil support) operations to achieve decisive results;
- The emphasis on commanders and their role in battle command;
- The increased emphasis on information superiority as an element of combat power; and that
- Soldiers remain the centerpiece of our formations and our ultimate asymmetric advantage.

As leaders of Soldiers, your role in reviewing, understanding and improving this doctrine is critical to our continued success on the battlefield. We need your ideas and feedback. Submit your opinions and recommendations to: leav-cadd-web-cadd@conus.army.mil.

George W. Casey, Jr.

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